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Understanding the Advancement and Future Scope of Supply Chain
Module in the Hospital Management Information Systems

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Under the guidance of

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Post Graduate Diploma in Hospital and Health Management

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FEEDBACK FORM

Name of the Student: Rajat Jain

Dissertation Organisation: Prestige Institute of Management & Research, Indore

Area of Dissertation: Technology Management

Attendance: 95%

Objectives achieved:

- The knowledge developed for Technology Management in Operations and Strategy has been achieved in the record time.
- Focus area which was Supply Chain has been seen with Analytical point of view.
- Opportunity to interact with the latest systems and technology

Deliverables:

- Understanding the backend technology and Project Management.
- Fulfilling the demands required in the project related to Management.

Strengths:

- Possessing comprehensive knowledge on the technology front
- Having clear concept of the Management and integration of technology.

Suggestions for Improvement:

- Could have more comprehensive knowledge on Management aspects.

Suggestions for Institute (course curriculum, industry interaction, placement, alumni):

The institute should provide hands on knowledge of Technology and better aspects of Data Modelling Techniques.



Signature of the Officer-in-Charge/ Organisation Mentor (Dissertation)

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RAJAT JAIN

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1. ABSTRACT

The objective of the study is understanding the Supply Chain Module in HMIS and Benefits of using Cloud Based SC Module in HMIS.

The methodology used is Descriptive Secondary Research, where articles, papers from various journals and websites were studied.

As we see in today's scenario, the technology has taken over many attributes of the Business and its internal processes. In Indian healthcare facilities we use HMIS majorly as a financial Tracker but considering the rapidly changing environment we use different tools and technologies which gives a great impact on the business. Supply Chain Management is such a module in HMIS which can reduce the cost, operationalize more on the tight stock system mix gives the board operational usefulness to respond rapidly to external conditions. We suggest use of OpenLIMS (logistics Information Management System) which is an open source interface which can performs as a core part of SCM Module which high interoperability with use of API's. We use different forecast methods such as Big Supply Chain Analytics, CPFR Models, Predictive, Advance Analytics, etc which acts as a Business Intelligence Models to reduce the burden and give accurate analysis based on timing and financial statuses.

Coming onto the result, we are encouraging more use of cloud based platforms for Supply Chain Visibility, Moving to smarter Logistics, where smarter means SC can take decisions on its own, enhancement in demand flexibility: to manage uncertainty of demand and reducing the cost of fluctuation in SC: by optimizing and sourcing and logistics activities. Also, the Cloud Based Supply Chain makes the use of Risk Analysis which acts on the framework of Generic function Calling and then Mapping on the cloud using Multi Echelon Systems which are interconnected to Hospital, Supplier and Manufacturer.

Keywords: HMIS, Supply Chain Management, OpenLIMS, Data Analysis, Cloud Based Modelling

2. RESEARCH METHODOLOGY AND METHOD OF DATA COLLECTION

- Based on narrative literature review: PubMed, Google scholar databases
- Search terms: Hospital information management systems, logistics information management system, cloud computing, data analysis. Duplicates, grey literature, product websites have been excluded.

3. INTRODUCTION

3.1 HMIS

HMIS (Hospital Management Information Systems) are either as an individual system or used as SaaS. This software is used in the healthcare industry for patient care and managerial roles.

Currently, the systems can do numerous analysis and produce several reports which is based on various inputs given to the system by different stakeholders. Nowadays the HMIS is used as Decision Support System to carry out various decisions based on the past trends and number of techniques. It gives the main stake holders such as Top Management and Middle Management an edge over various things.

3.2 Supply Chain Management System in HMIS?

A SCM system is a formulated design to oversee and administers the movement of goods, data and money which will start at a particular source (Vendor) and reaches the end Customer (Consumer). A stock grid exercises incorporate acquisition Supply Chain Planning (SCP), coordination and procurement management. [4]

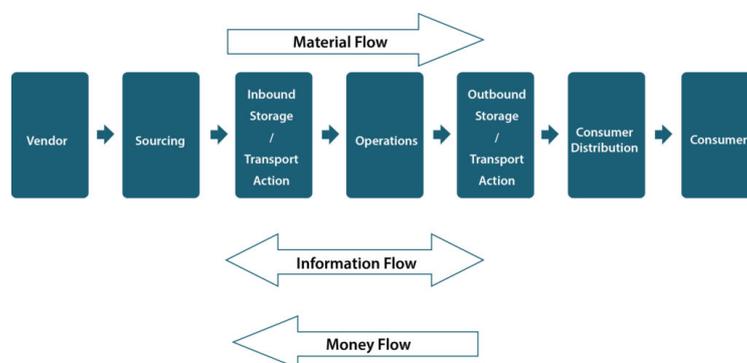


Figure 1: Generic SCM Functionality of Hospital

The complexity in healthcare industry is increasing at a very rapid rate. The Majority of the healthcare facilities are combining with different kinds of healthcare providers. In simpler terms, we can say that major healthcare facilities follow Hub and Spoke Model (Generic Airline Company Model). In this model one big healthcare facility is aligned with its suppliers and other facilities which performs activities at a fast pace to reduce further turnaround time in every aspect.

Healthcare supply chains need to move toward a cohesive "demand-pull" model, so that companies have much earlier visibility into actual utilization. In many diverse enterprises, this combined store network structure has permitted the members to adjust creation and circulation considerably more confidentially with genuine interest. All the network members can see and understand what they have to do separately and together so as to effectively bring down expenses and increased management levels. Healthcare supply chains would free up huge measures of important resources by receiving this channel model; significant components. ^[5]

This design of the SCM module can be redrawn or redesigned keeping in mind the basic functionality but adding a whole lot of Data Analytics Modules over it.

As we know the SCM is the most vital part of any healthcare facility, It also handles a variety of data, which is present in different forms, and every kind of data requires a different kind of analysis. In today's world, we are more dependent on handheld devices rather than on the generic devices like a computer, and immediately we need to enter the information, so as to keep a trail on the financial as well as maintaining physical quantities.

Talking about the recent progression in technology and various developed standards, we have more easy and secured access to the data infrastructure of the

organization. Therefore, we use Big Data Systems which are solely based on Distributed Computing Platforms.

4. PROBLEM STATEMENT

How Supply Chain Management Module can be more effective in HMIS?

To understand the basic SCM model of the HMIS ERP System and suggest various Analytical and Advancement tools and architecture which can be more efficient than the generic systems.

5. RATIONALE

The HMIS systems is an ERP software which handles and execute various routine administrative work of the healthcare facility. Supply Chain and Logistics Management is one of the most essential part of the system, which demonstrates the inventory, stock administration and various other activities.

To control these activities and to save time and money, Cloud Based SCM module is more advantageous which can control the cost, supply and time lag.

It is more powerful as this architecture would give us data analytics which can be used as Business Logic and hence, can also be used for Decision Support Activity.

While concentrating on this study, we can:

- Flexibility in demand as per the supply.
- Cost Controlling
- Smarter systems, which can decide on their own based on the data being fed.

6. LITERATURE REVIEW

Author and Year	Study	Salient Features
Duangpun Kritchanchai, Sineenart Krichanchai, Soriya Hoer , Albert Tan 2019	Healthcare Supply Chain Management: Macro And Micro Perspectives	Integration of Supply Chain and the stakeholders within the system would lead to a more sophisticated and more reliable environment rather than having a system which is fragmented.
Michael J. Ward, Keith A. Marsolo, Craig M. Froehle, 2014	Applications of Business Analytics in Healthcare	To enhance the delivery of services and improve the efficiency of the system as whole, we need to move towards analytics in every such part wherever it can be implemented. Having data driven analytics would give a much clearer picture onto which part we are lagging behind.
Saeid Sadeghi Darvazeh, Iman Raeesi Vanani and Farzaneh Mansouri Musolu 2019	Big Data Analytics and Its Applications in Supply Chain Management	Different Kinds of data such as supplier data, retailer data, manufacturer data, etc. can be used into the Big Data Analytics which can lead to improvements into various processes by giving out the Business Logic, which in returns helps the management to take vital decisions.
Brian K. Smith 2011	An Empirical Investigation Of Supply Chain Excellence in Healthcare	In his research, it states that Supply Chain is an important area to cut the cost by collaborating with the suppliers as they impact more on the overall Supply Chain. As Vendor performance matrix will always help us to keep in check the how each and every vendor is performing and if there is any action to be taken for or against.

6. LITERATURE REVIEW

Author and Year	Study	Salient Features
Petri Helo, Bulcus Szekely 2005	Logistics information systems: An analysis of software solutions for supply chain coordination	The Logistics Information Management Systems can be derived as advanced Enterprise Resource Planning System, which synchronizes planning, scheduling, warehouse management, etc., being on a cloud-based architecture, it can handle the agility of the growing demand and business.
Anubhav Gopal, Ethi. Garg 2018	Feasibility of Supply chain on Cloud	In this Supply Chain Cloud Computing Architecture, we propose two such systems which are External and Internal systems, and all these are interconnected in which data flows in a bidirectional way such that, there is no such shortage of any product. The efficient sharing of the information will result in shorter lead times with more optimum usage of resources and less cost would be involved to upgrade the architecture when the business expands. This would also provide easy vendor integration.

7. INTEGRATION OF THE LOGISTICS MANAGEMENT INFORMATION SYSTEM WITHIN THE SCM MODULE

7.1 Logistics Management Information System (LIMS)?

LMIS is a configuration of documented information for consolidating, interpreting, evaluating and presenting information from all stages of the logistical grid that is used for decision making and manage operations.

LIMS gathers and provides the data of those essentials which are needed and has to be supplied on a routine basis to the healthcare facility, with minimum time lag and maximum optimization.

LIMS will collect vital data which would tell the status of the stock, when to reorder, what levels of inventory to be maintained, when to dispense etc.

LIMS tracks the inventory and keeps it up to date. All the stores and departments would be linked with this system, this will give access to the administration and will also keep tracks on the expenses.

LIMS would keep a better track of Vital Essential and Desirable products and will give unparalleled analysis.



Figure 2: LIMS Flow

7.1.1 Open LIMS for SCM Module in HMIS

Open LIMS can be used and integrated with ongoing HMIS, which will create process improvement, where there are paper based, requiring manual editing and entering of data, The Main motivation behind using Open LIMS System is that, it is way easy for re- procuring and supplying the materials given if there is a low reserve situation arising every now and then.

Open LIMS can also be accessed over web and mobile based application which gives it an option of interoperability (Interoperability can be used with different systems interacting with each other) using (API's) Application Programming Interfaces. It is better to use such system as it is easy to be integrated and of open source.

7.1.2 Benefits of the LIMS

- The Open LIMS is made in conjunction to access the basic on field needs.
- Customization can be carried out as per the specifications of the hospitals.
- Reduced cost, due to open source.
- Enhanced Data Correctness
- Boosted Data Visibility
- Due to Interoperability, there can be more communication between 2 or more systems.
- Recording Data Offline
- Accurate Forecasting by adding different Modules, such as Regression, Predictive Analysis, Spike Charts, Heat Maps, etc.
- Can be operated on different devices such as Mobiles and Tablets.

↓ □	Requisitioning	🏠 Fulfillment	🩺 Stock Management
CURRENT	Highly configurable, approval hierarchies for requesting new stock and reporting stock-on-hand, offline data capture.	Ability to view and export orders to external systems for fulfillment.	Manage stock and vaccine transactions for your facility. View stock-on-hand conduct a stock count, record wastage, adjustments, receipts, and issues.

Figure 3: Salient Features of LIMS [13]

[13]

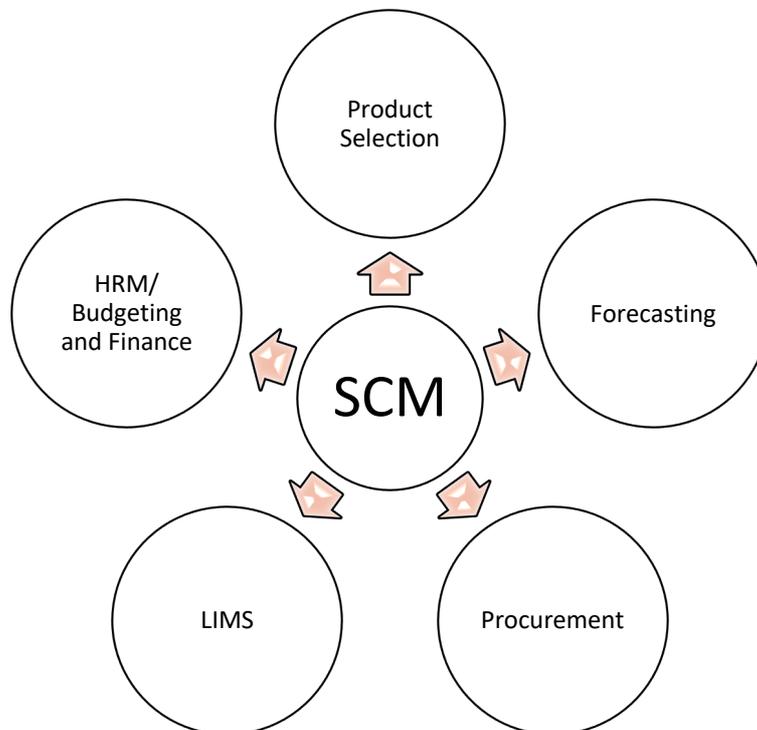


Figure 4: An overall framework of SCM Module [6]

Without a doubt, plenty of advantages related to between collaborative efforts exists. The point where these advantages can be taken up only when supplier network joint effort is seen. One approach to seeing them is by moving toward store network coordinated effort, and its individual advantages, at such a level where the general expenditure decreases paving a way for overall revenue growth.

7.2 Modified SCM Module for HMIS

If we use Distributed computing method as mentioned above in our HMIS's SCM Module and different analytics can be used in different stages of this module, as can be seen in the picture below, at every level except Demand, we create Analysis

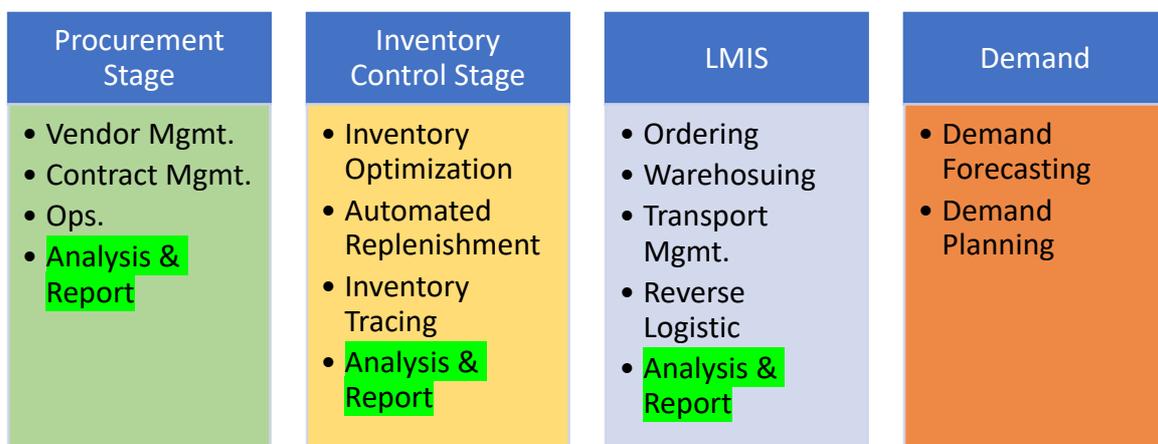


Figure 5: Overview of Supply Chain Modules

If we are using such detailed and modified SCM Module in our HMIS, it will give us advantages such as:

1. **Remain over interest:** With involved synchronization, inventory network and item advancement procedures, organizations are better situated to anticipate request and act likewise. The present progressively nationwide store network should most likely turn on a dime and oblige shorter item life cycles, developing markets and fluctuating economies. Merging advancement with coordination and powerful store network it is one

approach to ensure organizations are sufficiently reacting to changes sought after.

2. **Flexibility:** Tight arrangement of inventory networks gives leverage to the businesses to respond to the situations for example, a customer request changes. Organizations will gain information through their supply chains, enabling them to be aware of what line of action to be planned in advance.
3. **Quality Assurance:** Mixing the network to store helps to ensure quality. When there is a concerted effort to maintain a stringent accuracy test, affirming or going along with faulty products is enormously difficult. There is only one specialist who supervises consistency throughout the entire procedure
4. **Feasible Advantage:** With capital-related favorable positions, stricter consistency and better items, the organization will almost certainly be at an advantage over different issues which can arise over and over again.
5. **Inventory Management Optimization:** Inventory control optimization is a method which helps in the reduction of the cost in general

7.3 Cloud Computing Solution for Supply Chain Integration

Working adaptability and tight stock administration lead to a lower cost structure, which results in higher net revenues. By reacting quickly to changes in the focused and client situations, independent ventures can stay aggressive and keep up or develop their top and main concerns. Tight mix equips organizations with perceivability into their own activities as well as into their providers' tasks, which considers joint efforts on lessening expenses and driving edges.

Using procured data acquired from the Healthcare facility a survey should be done on behalf of the healthcare facility to choose the vendors based on delivery and order plans, other production networks and payment settlement plans based on this it can be verified that this sort of administration changes would generate the best advantages for all groups included.

The vendors can cut lead time and permit producers, wholesalers, emergency clinics to convey fundamentally small inventories

Integrating hospital consumables data with verified vendors who are already supplying the parts/consumables for the devices with are placed in the facility.

Using prediction system and advance system analysis which are embedded with the LIMS we venture out for the future demand for the consumables based on the past ordering pattern of the consumer.

Based on the analysis the vendor can carve out a customized Customer Relationship Management (CRM) system where it can have data separately and use the customer's data and can supply the materials having buffer of time to run the customer's business smoothly without any scarcity of materials.

- Predictive Analysis ^[1]: Predictive Analysis utilizes recorded information to anticipate future occasions. Commonly, true data is used to collect a numerical model that gets basic/pivotal examples. That prudent model is then used on current data to anticipate what will happen straightaway or to prescribe moves to make for perfect outcomes.
- Advance Analysis: It is oneself decision or semi-free examination of data or substance using refined frameworks and instruments, generally past those of standard business information (BI), to discover further encounters, make estimates, or produce a proposition. Progressed scientific systems incorporate those, for example, information/content mining, AI, design coordinating, assessing, perception, semantic investigation, estimation examination, system and group examination, multivariate insights, chart investigation, recreation, complex occasion preparing, neural systems. ^[2]
- Big supply chain analytics uses data and quantitative methods to improve decision making for all activities across the supply chain. In particular, it does two new things. First, it expands the dataset for analysis beyond the traditional internal data held on Enterprise Resource Planning (ERP) and supply chain management (SCM) systems. Second, it applies powerful statistical methods to both new and existing data sources. This creates new insights that help improve supply chain decision-making, all the way from the improvement of front-line operations, to strategic choices

Integrated Planning Processes are implemented by the 2 parties which have collaborated together to capture the data and convert the relevant information to master data which will increase the efficiency with is boosted by the automation of both physical tasks and planning.

The succeeding generation of administration systems delivers real-time, end-to-end transparency throughout the supply chain. This will also give us an important information about our data with respect to Physical Measures as well as Financial Measures.

The 2 sectors when integrated with Healthcare System, it creates more complexity because of running costs of all the materials, Transit time of those materials and inventory management of the material which creates problems.

In digital performance management systems, clean-sheet models for warehousing, transport, or inventory are used to set targets automatically. To keep the desire of targets additionally if there should arise an occurrence of inventory network interruptions, frameworks will naturally change focuses on that can't be accomplished any longer to a reasonable yearning level. We will see the execution of the executives' frameworks that "learn" to consequently recognize dangers or special cases and will change production network parameters in a shut circle learning way to deal with moderate them. That empowers the programmed exhibition the executives' control tower to deal with a wide range of exemptions without human inclusion and to just use the human organizer for the troublesome occasions/new occasions – with this, a store network is constantly creating towards its proficient boondocks. [8] The above mentioned system can be applied to the healthcare industry to perform their best on the latest industry standards.

Continuous arranging enables a flexible response to change interest or supply conditions. Organising cycles and scheduled periods are minimalized and arranging turns into a consistent procedure that can respond powerfully to changing necessities or requirements (e.g., ongoing creation limit input from machines).

7.4 Big Data in Logistics

Big Data allows us to efficiently manage and use this constantly growing database. This technology allows analysis and separation of the important from the less important – helping to draw conclusions and support effective transfer of knowledge to carry out business objectives.

Similarly, use of such technology and data within the 2 or more healthcare organizations can make out such results which can provide much more efficiency in terms of planning and execution which can be very helpful in the future while making decisions.

There are different advantages of having a store network framework on the cloud, for example, decrease of costs, choice to scale up/down at whatever point required, capacity to see information constant and settle on choices in like manner, precise gauges, valuing model dependent on use and so forth

Tracking using the cloud services: one of the most beneficial feature of cloud computing for Supply Chain management. Which also leads to Low cost in establishing the SCM in cloud rather than generic SCM processing.

A figure is given below which below which explains how a Supply Chain Model Works over cloud Architecture.

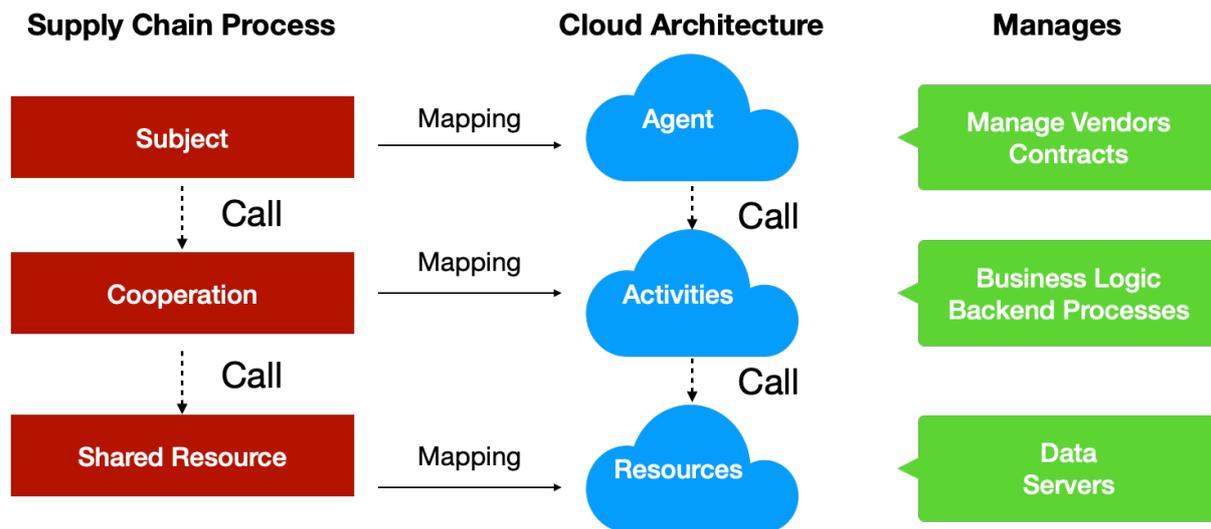


Figure 6: Supply Chain Mapping in Cloud

A cloud based SCM reduces the overall burden of mapping and it is easy because of the qualities which are mentioned below with scope also given:

- **Agility:** Cloud based SCM will very easily cope up with the business agility, to cater to the faster changes in demand and change in the product.
- **Integration:** Integration with different software, cloud based SCM only requires API, to run the whole model., it can be combined with ERP, CRM or LIMS or HMIS.
- **Planning:** Very cheap and easy to maintain the inventory management in cloud based SCM.
- **Scalability:** Can easily scale up the resources, without changing the specification of the machines.

The Open LIMS System works on the principle of Cloud Management which can be integrated to our HMIS Systems very easily as it is an open source software

which is customizable as per need of the client and based on that several data reports/data analytics, can be performed as mentioned above.

The healthcare industry faces the test of legitimate scope organization and stock administration. There is huge problem in terms of demand mismatch of drugs, healthcare devices and instruments due to increased lead times of all these materials. There are additional circumstances of critical requests during crisis events.

To deal with such situations, the attention is on having security stocks at drug stores, and equipment. This is to limit the genuine results that may occur because of deficiencies of any of these.

The lack of medications and different instruments prompts increment cost of sourcing those from different outlets amid crisis circumstances with the end goal that the wellbeing of patients is guaranteed.

A proper IT arrangement would guarantee that every single such circumstance is stayed away from by proficiently imparting data to the suppliers so materials can be gained on schedule.

8. RESULTS

The main input for this project is the use of technologies and collaboration techniques which results in smooth and a fast-flowing process which can be used in SCM. Based on different tools can be used and explanation of these technologies and concepts have been mentioned below in a very articulated manner.

All different type of simulation models which are proposed in this SCM system are designed such that it can be one of the key decision makers in the process flow of the business activities. Due to these simulation models and analytics we are able to reduce the response time which poses as one of the biggest challenges in the Supply Chain of any Business field.

Analytics in SC will help us in addressing

- SC Visibility: Moving to smarter Logistics, where smarter means SC can take decisions on its own.
- demand flexibility: to manage uncertainty of demand.
- reducing cost of fluctuation in SC: by optimizing and sourcing and logistics activities.

7.2 Cognitive Computation for Risk Analysis

Having contracted with the correct merchant/Vendor, the organization should then consider the numerous occasions that can distress the association. A few, for example, quality issues, maybe the flaw of the provider. Others, for example, disastrous events or work question, lie past the provider's capacity to control. In any case, the outcome is the equivalent: an intrusion of supply, prompting greater expenses and the conceivable loss of esteemed clients.

Having a cognitive computing system which can detect disruptions, can detect numerous kinds of disturbances by uncovering associations between information inputs that would some way or another be undetectable to human administrators. For instance, an opponent manufacturer may attempt to gain a key supply provider. Or, a merger may be in progress that takes steps to modify the association with that element.

We can detect which of the vendors are unreliable by using cost and benefit analysis from the computation been made by our LIMS systems which would take components like time, money, prioritization, etc.^[15]

CPFR (Collaborative Planning Forecasting and Replenishment)

The model encapsulates shared practices among provider and client.^[12] Shared practices, as confirmed by this model, have created operational and monetary profits for organizations inside the Healthcare space.

The CPFR model, reduced below, venture in which inventory network accomplices cooperate to make deals and request conjectures which can accomplish operational objectives for organizations. In this model, two inventory network partners, for example, a provider and client initially set up a joint business understanding documenting the terms of coordinated effort and after that create suitable deals, while making a point to cooperate to accommodate contrasts in conjectures. Further, working together to coordinate deals and request figures can encourage fitting operational getting ready for the two gatherings. The eagerness to impart and share data that would somehow, or another not be accessible to a production network accomplice is a basic driver in understanding the offer behind this model.

9. CONCLUSION

This study inspected the healthcare services inventory network and talked about the collaborative practices right now set up. Understanding the intricacy of the framework is the initial move towards progress. The examination conceptualizes inventory network coordinated effort and its segments with regards to human services (clinic) production network. Today, suppliers are constant pressure due to the stringent guidelines by the government, increase in cost due to external factors, Without a doubt, healthcare services turn out to be enormously unbelievable as a business action to oversee enhanced areas, changing hierarchical structures, mergers, workers, and various data frameworks over the globe. Human services associations must make progress toward esteem expansion crosswise over the whole store network by observing inventory network execution.

This study recommends that zones, for example, stock control, procurement procedures, and associations with merchants and doctors, will require more consideration from material supervisors. Furthermore, data sharing between suppliers and consumers ought to likewise be improved. The most significant advantages are expanded adaptability, quality guidelines, proficiency, and efficiency. This will empower mass customization, enabling organizations to fulfill clients' needs, making an incentive through continually acquainting new items and administrations with the market. Additionally, the coordinated effort among machines and people could socially affect the life of the laborers of things to come, particularly concerning the advancement of basic leadership.

It merits researching whether the advantages of most recent innovation usage are similarly shared among clinics and merchants and furthermore what are the techniques that could be utilized to persuade sellers in partaking in comparative activities.

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